Appendix 1

Keep my place safe and looking good.

please note figures have been rounded

Department	Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Bereavement Services	-353	-264	-350	-86	-488	-136
Building Control	-33	-25	-7	18	-9	25
Community Services - Community Safety	542	410	397	-13	534	-8
CCTV	332	249	212	-37	299	-33
Development Management	211	159	90	-69	126	-85
Environmental Health	571	429	428	-1	598	27
Highways & Drainage	471	353	378	24	509	38
Landscape and Ground Maintenance	1,350	1,857	1,887	30	1,351	1
Planning Policy	246	185	212	28	257	10
Waste Management - Refuse & Recycling	880	660	665	5	879	-1
Totals	4,216	4,012	3,912	-100	4,055	-161

Financial commentary:

Bereavement Services income is higher than anticipated due to an increase in the number of cremations.

Within Development management there is an underspend due to an increase in income against budget and also some salary vacancies.

In Highways & Drainage the variance is due a reduction in Civil Parking Enforcement income as a result of higher levels of compliance. There have also been staffing issues resulting in fewer penalty charge notices being issued however there is a saving in the fee payable to Wychavon District Council to offset this.

CCTV has received extra one off funding from Police and Crime Commissioners due to community safety bid.

The estimated variance for Landscape and Waste Management may change to reflect savings as the final analysis for the new place team structure is projected to the end of the year

Help me run a successful business

Department	Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Asset & Property Management	-329	-336	-321	15	-311	19
Economic Development	177	133	127	-6	188	11
Manager Taxi Licensing	-172	-157	-166	-9	-186	-14
Community Services - Grants to Vol bodies	242	172	164	-8	220	-22
Totals:	-82	-188	-197	-8	-88	-6

Financial commentary:

There are no significant variances this quarter.

Help me to be financially independent (including education & skills)

Department	Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Benefits	160	160	149	-11	124	-36
Council Tax	202	231	208	-23	187	-15
Property Management - Rents grants	15	11	11	0	15	0
Totals:	377	402	368	-35	326	-50

Financial commentary:

This saving is due to a combination of opportunities taken to reduce expenditure. There has been reduced spend on bailiffs costs and a number of vacant posts within the service. As with Customer Services shared management arrangements have realised further savings which have been reflected in the 16/17 budgets.

Help me to live my life independently (including health & activity)

Department	Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Community Services (incl dial a ride & Shopmobility)	424	283	287	4	431	6
Lifeline	-63	-137	-110	27	-38	25
Manager Care & Repair	50	50	50	0	50	0
Totals:	411	195	226	31	442	31
Financial commentary: Lifeline has a variance is due to a loss of supporting people funding.						

Help me to find somewhere to live in my locality

Department	Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Housing General Fund	1,224	908	870	-37	1,168	-56
Community Services - Housing Policy	179	134	123	-11	165	-14
Democratic Services - Land charges	-23	-32	-33	-1	-33	-10
Totals:	1,379	1,009	960	-49	1,299	-80
Financial commentary:						
The variance in community services - housing policy is d	lue to salary vacand	cies.				
The variance within housing general fund is because of	additional income re	eceived.				

Provide things for me to do, see and visit

Department	Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Cultural Services	658	520	514	-7	649	-9
Leisure & Cultural Man	127	84	77	-6	121	-5
Parks & Green Spaces	769	573	575	3	763	-6
Sports Services	665	533	612	79	741	76
Business Development - Cultural	0	0	1	1	2	2
Totals:	2,217	1,710	1,779	70	2,275	58

Financial Services:

There is a projected overspend on sports services due to a rates revaluation at Abbey stadium, an increase in licence fees payable for fitness classes and overtime payments incurred for covering vacant posts (these posts have now been filled).

Income at the Abbey stadium on health and fitness is down due to difficulties in retaining members due to limited capacity in dance studios resulting in customers being unable to access classes and ultimately cancelling membership. However there are savings within sports development due to staff vacancies(which have now been filled) and a refund on Business rates for Hewell road which has reduced the overall variance.

Enable others to work/do what they need to do (to meet purpose)

Department	Annual budget £'000	To date budget £'000	Actuals to date £'000	Variance to date £'000	Projected Outturn £'000	Projected Variance £'000
Asset & Property Management - Town Hall	981	839	840	1	985	4
Asset Maint	344	258	258	0	344	0
Business Development	139	104	85	-19	124	-15
Business Transformation	1,124	843	819	-24	1,093	-31
Corporate Admin, Central post and printing	456	347	302	-45	396	-61
Corporate Management & Audit	176	131	138	8	206	30
Corporate Services	707	761	756	-4	663	-44
Corporate Strategy	86	65	67	2	88	2
Cultural Services - Management	125	99	102	3	132	7
Customer Support Services	555	426	390	-36	533	-23
Democratic Services	341	256	247	-9	339	-2
Elections	230	172	173	1	238	8
Financial Services & Procurement	600	533	547	14	609	9
Human Resources	451	344	355	11	464	14
It Licences Direct Services	154	154	157	2	164	10
Legal Services	253	205	203	-2	254	1
Property Management	21	7	7	-0	22	1
Sports Services - Management	73	55	52	-3	70	-3
Supplies And Transport	-0	-0	-2	-2	-3	-3
Climate Change	8	-10	-10	1	9	1
Totals:	6,824	5,588	5,486	-102	6,730	-95

Financial commentary:

The elections budget, whilst currently projecting on target may result in savings when the current work on analysing any external funding is complete.

Customer Services - Reduced demand and transformation of service delivery means there is a reduced resource need and therefore vacant hours have not been filled. In addition shared management arrangements are now in place across Customer Service and Benefits services realising a further saving. These have been reflected in the 16/17 budgets.

There has been a review of printing facilities, which has generated a projected underspend for the year of £33k. There is also a projected saving of £17k within postal services, however this is a demand led budget, therefore the final outturn figure may change.

Corporate Services savings is due to unfunded superannuation actual lower than original estimation from the County.